



*Bloom Your Career*  
*Bloom Your Life*

# **Business Research Methodology**

**By:**

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# Sampling

# Relevant Terms

- *Population* refers to the entire group of people that the researcher wishes to investigate.
- An *element* is a single member of the population.
- A *sample* is a subset of the population. It comprises some members selected from it.

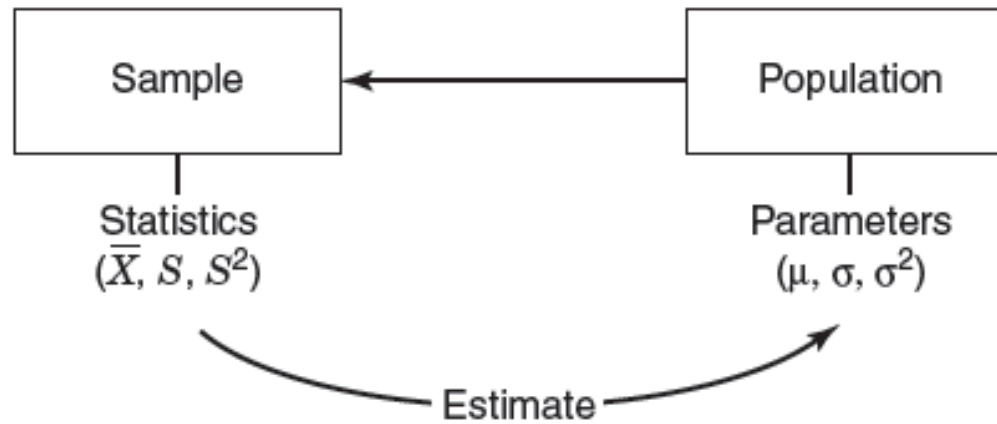
# Sampling

- Sampling: the *process* of selecting a *sufficient* number of elements from the population, so that results from analyzing the sample may be *generalizable* to the population.
- Advantage of Sampling:
  - Less costs
  - Less time

# Relevant Terms

- *Parameters*: the characteristics of the population such as  $\mu$  (the population mean),  $\sigma$  (the population standard deviation).
- *Statistics*: the characteristics of the sample such as  $\bar{X}$  (the sample mean),  $S$  (the sample standard deviation).

# Statistics versus Parameters



The relation between sample and population

# The Sampling Process

- Major steps in sampling:
  - Define the population.
  - Determine the appropriate sample size
  - Execute the sampling process



# Sampling Techniques

- **Probability sampling:** elements in the population have equal probabilities to be chosen.
- **Nonprobability sampling:** the elements in the population do not have equal probabilities to be chosen.

# Sampling Techniques

- Probability Sampling
  - Simple Random Sampling
  - Stratified Random Sampling
  - Cluster Sampling
- Nonprobability Sampling
  - Convenience Sampling
  - Judgment Sampling
  - Quota Sampling

# Simple Random Sampling

- Procedure
  - Each element has a known and equal chance of being selected
- Characteristics
  - Highly generalizable
  - Easily understood
  - Reliable population frame necessary

# Stratified Sampling

- Strata: is a level or class to which people are assigned according to their social status, job level, or income, etc..
- Procedure
  - Divide of population in strata (levels)
  - Include all strata
  - Random selection of elements from strata
- A president of a company is concerned about low motivational levels or high absenteeism rates among the employees.
- He can stratify the population of organizational members according to their job levels (managers, seniors, juniors).

# Cluster Sampling

- Procedure
  - Divide of population in clusters
  - Random selection of clusters
  - Include all elements from selected clusters
- A specific type of cluster sampling is area sampling.
- If a company wants to survey its customers in Egypt.
- They can divide the entire country's population into cities (clusters)
- And further select cities with the largest customer number.

# Sample size: guidelines

- In general:  $30 < n < 500$
- Experiments: 15 to 20 per condition

# Nonprobability sampling

- **Convenience sampling** refers to the collection of information from members of the population who are conveniently available to provide it.
- **Judgment sampling** design is used when a limited number or category of people have the information that is sought.
- **Quota sampling**, a second type of purposive sampling, ensures that certain groups are adequately represented in the study through the assignment of a quota.

# Quantitative Data Analysis



# Getting the Data Ready for Analysis

- Data coding: assigning a number to the participants' responses so they can be entered into a database.
- Data Entry: after responses have been coded, they can be entered into a database. Raw data can be entered through any software program (e.g., SPSS)

# Transforming Data

The screenshot displays the SPSS Data Editor interface. The main window shows a data table with 40 rows and 16 columns. The columns are labeled: participant, dj1, dj2, dj3, dj4, dj5, jobchar1, jobchar2, jobchar3, jobchar4, burnout1, burnout2, burnout3, burnout4, and b. The data values range from 1.00 to 5.00. A 'Compute Variable' dialog box is open in the foreground, allowing for the creation of a new variable. The dialog includes a 'Target Variable' field, a 'Numeric Expression' field, a list of variables on the left, a calculator keypad, and a 'Function group' dropdown menu. The 'If...' button at the bottom of the dialog is currently disabled.

|    | participant | dj1  | dj2  | dj3  | dj4  | dj5  | jobchar1 | jobchar2 | jobchar3 | jobchar4 | burnout1 | burnout2 | burnout3 | burnout4 | b |
|----|-------------|------|------|------|------|------|----------|----------|----------|----------|----------|----------|----------|----------|---|
| 4  | 4,00        | 2,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 1,00     | 1,00     | 1,00     |   |
| 5  | 5,00        | 4,00 | 3,00 | 4,00 | 3,00 | 2,00 | 4,00     | 4,00     | 5,00     | 5,00     | 4,00     | 5,00     | 5,00     | 5,00     |   |
| 6  | 6,00        | 5,00 | 5,00 | 5,00 | 3,00 | 3,00 | 2,00     | 2,00     | 2,00     | 3,00     | 5,00     | 5,00     | 5,00     | 5,00     |   |
| 7  | 7,00        | 5,00 | 5,00 | 5,00 | 3,00 | 4,00 | 3,00     | 3,00     | 3,00     | 3,00     | 5,00     | 5,00     | 5,00     | 5,00     |   |
| 8  | 8,00        | 1,00 | 1,00 | 1,00 | 2,00 | 1,00 | 4,00     | 3,00     | 5,00     | 4,00     | 2,00     | 2,00     | 3,00     | 3,00     |   |
| 9  | 9,00        | 1,00 | 1,00 | 1,00 | 2,00 | 1,00 | 4,00     | 3,00     | 5,00     | 4,00     | 2,00     | 2,00     | 2,00     | 3,00     |   |
| 10 | 10,00       | 2,00 | 1,00 | 1,00 | 2,00 | 1,00 | 4,00     | 3,00     | 5,00     | 4,00     | 2,00     | 2,00     | 2,00     | 1,00     |   |
| 11 | 11,00       | 2,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 3,00     | 2,00     |   |
| 12 | 12,00       | 2,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 1,00     |   |
| 13 | 13,00       | 3,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 3,00     | 2,00     | 2,00     |   |
| 14 | 14,00       | 1,00 | 1,00 | 1,00 | 2,00 | 1,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 1,00     |   |
| 15 | 15,00       | 1,00 | 1,00 | 1,00 | 2,00 | 1,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 3,00     | 2,00     | 3,00     |   |
| 16 | 16,00       | 1,00 | 1,00 | 1,00 | 2,00 | 1,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 2,00     | 1,00     |   |
| 17 | 17,00       | 1,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 3,00     | 2,00     | 2,00     |   |
| 18 | 18,00       | 2,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 2,00     | 4,00     |   |
| 19 | 19,00       | 2,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 2,00     | 1,00     |   |
| 20 | 20,00       | 2,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 2,00     | 1,00     |   |
| 21 | 21,00       | 2,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 2,00     | 1,00     |   |
| 22 | 22,00       | 3,00 | 1,00 | 1,00 | 2,00 | 1,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 2,00     |   |
| 23 | 23,00       | 3,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 2,00     |   |
| 24 | 24,00       | 3,00 | 3,00 | 3,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 2,00     |   |
| 25 | 25,00       | 3,00 | 3,00 | 3,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 2,00     |   |
| 26 | 26,00       | 3,00 | 4,00 | 4,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 2,00     |   |
| 27 | 27,00       | 4,00 | 1,00 | 1,00 | 2,00 | 1,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 2,00     |   |
| 28 | 28,00       | 4,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 3,00     |   |
| 29 | 29,00       | 4,00 | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 2,00     |   |
| 30 | 30,00       | 4,00 | 3,00 | 3,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 2,00     |   |
| 31 | 31,00       | 4,00 | 5,00 | 5,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 2,00     |   |
| 32 | 32,00       | 4,00 | 5,00 | 5,00 | 2,00 | 2,00 | 4,00     | 4,00     | 4,00     | 3,00     | 3,00     | 2,00     | 1,00     | 2,00     |   |
| 33 | 33,00       | 5,00 | 4,00 | 4,00 | 5,00 | 4,00 | 5,00     | 5,00     | 3,00     | 4,00     | 1,00     | 2,00     | 1,00     | 3,00     |   |
| 34 | 34,00       | 1,00 | 1,00 | 1,00 | 2,00 | 1,00 | 4,00     | 3,00     | 5,00     | 4,00     | 2,00     | 2,00     | 3,00     | 2,00     |   |
| 35 | 35,00       | 1,00 | 1,00 | 1,00 | 2,00 | 1,00 | 4,00     | 4,00     | 4,00     | 2,00     | 1,00     | 2,00     | 1,00     | 2,00     |   |
| 36 | 36,00       | 1,00 | 1,00 | 1,00 | 1,00 | 2,00 | 5,00     | 5,00     | 2,00     | 5,00     | 2,00     | 2,00     | 2,00     | 2,00     |   |
| 37 | 37,00       | 3,00 | 3,00 | 2,00 | 2,00 | 4,00 | 3,00     | 5,00     | 1,00     | 5,00     | 1,00     | 2,00     | 2,00     | 3,00     |   |
| 38 | 38,00       | 3,00 | 3,00 | 2,00 | 3,00 | 2,00 | 3,00     | 3,00     | 3,00     | 3,00     | 3,00     | 2,00     | 3,00     | 4,00     |   |
| 39 | 39,00       | 4,00 | 2,00 | 4,00 | 3,00 | 1,00 | 4,00     | 3,00     | 3,00     | 4,00     | 2,00     | 2,00     | 2,00     | 3,00     |   |
| 40 | 40,00       | 4,00 | 2,00 | 4,00 | 3,00 | 2,00 | 4,00     | 4,00     | 3,00     | 4,00     | 1,00     | 2,00     | 3,00     | 3,00     |   |

# Frequencies

The screenshot shows the SPSS Data Editor interface with a data table and two dialog boxes open for running a Frequencies analysis.

**Data Table:**

| participant | dj1   | dj2  | dj3  | dj4  | dj5  | jobchar1 | jobchar2 | jobchar3 | jobchar4 | burnout1 | burnout2 | burnout3 | burnout4 | b    |
|-------------|-------|------|------|------|------|----------|----------|----------|----------|----------|----------|----------|----------|------|
| 4           | 4,00  | 2,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 3,00     | 3,00     | 3,00     | 1,00     | 1,00     | 1,00     |      |
| 5           | 5,00  | 4,00 | 3,00 | 4,00 | 3,00 | 2,00     | 4,00     | 4,00     | 5,00     | 5,00     | 4,00     | 5,00     | 5,00     | 5,00 |
| 6           | 6,00  | 5,00 | 5,00 | 5,00 | 3,00 | 3,00     | 2,00     | 2,00     | 2,00     | 3,00     | 5,00     | 5,00     | 5,00     | 5,00 |
| 7           | 7,00  | 5,00 | 5,00 | 5,00 | 3,00 | 4,00     | 3,00     | 3,00     | 3,00     | 3,00     | 5,00     | 5,00     | 5,00     | 5,00 |
| 8           | 8,00  | 1,00 | 1,00 | 1,00 | 2,00 | 1,00     | 4,00     | 3,00     | 5,00     | 4,00     | 2,00     | 2,00     | 3,00     | 3,00 |
| 9           | 9,00  | 1,00 | 1,00 | 3,00 | 1,00 | 2,00     | 4,00     | 4,00     | 3,00     | 5,00     | 2,00     | 2,00     | 2,00     | 3,00 |
| 10          | 10,00 | 2,00 | 1,00 | 1,00 | 1,00 | 2,00     | 5,00     | 5,00     | 4,00     | 4,00     | 2,00     | 2,00     | 2,00     | 1,00 |
| 11          | 11,00 | 2,00 | 2,00 | 1,00 | 1,00 | 2,00     | 5,00     | 5,00     | 4,00     | 5,00     | 3,00     | 2,00     | 3,00     | 2,00 |
| 12          | 12,00 | 2,00 | 2,00 | 2,00 | 1,00 | 2,00     | 1,00     | 1,00     | 4,00     | 1,00     | 1,00     | 2,00     | 1,00     | 1,00 |
| 13          | 13,00 | 3,00 | 2,00 | 2,00 | 3,00 | 3,00     | 2,00     | 3,00     | 4,00     | 3,00     | 3,00     | 2,00     | 2,00     | 2,00 |
| 14          | 14,00 | 1,00 | 1,00 | 1,00 | 1,00 | 1,00     |          |          |          | 2,00     | 2,00     | 2,00     | 1,00     | 1,00 |
| 15          | 15,00 | 1,00 | 1,00 | 1,00 | 1,00 |          |          |          |          | 4,00     | 2,00     | 3,00     | 2,00     | 3,00 |
| 16          | 16,00 | 1,00 | 1,00 | 2,00 | 2,00 |          |          |          |          | 5,00     | 3,00     | 2,00     | 2,00     | 1,00 |
| 17          | 17,00 | 1,00 | 2,00 | 2,00 | 1,00 |          |          |          |          | 3,00     | 2,00     | 3,00     | 2,00     | 2,00 |
| 18          | 18,00 | 2,00 | 2,00 | 1,00 | 1,00 |          |          |          |          | 5,00     | 2,00     | 2,00     | 2,00     | 4,00 |
| 19          | 19,00 | 2,00 | 2,00 | 1,00 | 1,00 |          |          |          |          | 3,00     | 2,00     | 2,00     | 2,00     | 2,00 |
| 20          | 20,00 | 2,00 | 2,00 | 2,00 | 2,00 |          |          |          |          | 3,00     | 2,00     | 2,00     | 2,00     | 1,00 |
| 21          | 21,00 | 2,00 | 2,00 | 3,00 | 3,00 |          |          |          |          | 1,00     | 2,00     | 0        | 0        | 2,00 |
| 22          | 22,00 | 3,00 | 1,00 | 1,00 | 1,00 |          |          |          |          | 0        | 1,00     | 1,00     | 1,00     | 1,00 |
| 23          | 23,00 | 3,00 | 2,00 | 3,00 | 3,00 |          |          |          |          | 0        | 3,00     | 3,00     | 3,00     | 0    |
| 24          | 24,00 | 3,00 | 3,00 | 2,00 | 2,00 |          |          |          |          | 0        | 1,00     | 2,00     | 2,00     | 0    |
| 25          | 25,00 | 3,00 | 3,00 | 3,00 | 3,00 |          |          |          |          | 0        | 2,00     | 3,00     | 3,00     | 0    |
| 26          | 26,00 | 3,00 | 4,00 | 3,00 | 3,00 |          |          |          |          | 0        | 2,00     | 3,00     | 3,00     | 0    |
| 27          | 27,00 | 4,00 | 1,00 | 1,00 | 1,00 |          |          |          |          | 0        | 5,00     | 5,00     | 5,00     | 0    |
| 28          | 28,00 | 4,00 | 2,00 | 2,00 | 2,00 | 4,00     | 4,00     | 5,00     | 5,00     | 0        | 1,00     | 3,00     | 3,00     | 0    |
| 29          | 29,00 | 4,00 | 2,00 | 5,00 | 3,00 | 2,00     | 5,00     | 5,00     | 5,00     | 0        | 1,00     | 2,00     | 2,00     | 0    |
| 30          | 30,00 | 4,00 | 3,00 | 2,00 | 3,00 | 2,00     | 5,00     | 5,00     | 5,00     | 0        | 2,00     | 2,00     | 2,00     | 0    |
| 31          | 31,00 | 4,00 | 5,00 | 3,00 | 3,00 | 3,00     | 5,00     | 5,00     | 5,00     | 0        | 2,00     | 2,00     | 2,00     | 0    |
| 32          | 32,00 | 4,00 | 5,00 | 4,00 | 4,00 | 4,00     | 3,00     | 5,00     | 5,00     | 0        | 1,00     | 2,00     | 2,00     | 0    |
| 33          | 33,00 | 5,00 | 4,00 | 5,00 | 4,00 | 3,00     | 4,00     | 4,00     | 4,00     | 0        | 1,00     | 3,00     | 3,00     | 0    |
| 34          | 34,00 | 1,00 | 1,00 | 1,00 | 2,00 | 1,00     | 4,00     | 4,00     | 4,00     | 0        | 3,00     | 2,00     | 2,00     | 0    |
| 35          | 35,00 | 1,00 | 1,00 | 1,00 | 2,00 | 1,00     | 4,00     | 4,00     | 4,00     | 0        | 1,00     | 2,00     | 2,00     | 0    |
| 36          | 36,00 | 1,00 | 1,00 | 1,00 | 1,00 | 2,00     | 5,00     | 5,00     | 5,00     | 0        | 2,00     | 2,00     | 2,00     | 0    |
| 37          | 37,00 | 3,00 | 3,00 | 2,00 | 2,00 | 4,00     | 3,00     | 3,00     | 3,00     | 0        | 2,00     | 3,00     | 3,00     | 0    |
| 38          | 38,00 | 3,00 | 3,00 | 2,00 | 3,00 | 2,00     | 3,00     | 3,00     | 3,00     | 0        | 3,00     | 4,00     | 4,00     | 0    |
| 39          | 39,00 | 4,00 | 2,00 | 4,00 | 3,00 | 1,00     | 4,00     | 3,00     | 3,00     | 0        | 2,00     | 2,00     | 2,00     | 0    |
| 40          | 40,00 | 4,00 | 2,00 | 4,00 | 3,00 | 2,00     | 4,00     | 4,00     | 3,00     | 0        | 2,00     | 3,00     | 3,00     | 0    |

**Frequencies Dialog Box:**

- Variable(s): department
- Display frequency tables:

**Frequencies Statistics Dialog Box:**

- Percentile Values:
  - Quartiles
  - Cdf points for: 10 equal groups
  - Percentile(s):
- Central Tendency:
  - Mean
  - Median
  - Mode
  - Sum
- Dispersion:
  - Std. deviation
  - Variance
  - Range
  - Minimum
  - Maximum
  - S.E. mean
- Distribution:
  - Skewness
  - Kurtosis
- Values are group midpoints:

# Correlation

- Correlation Factor : -1 to 1
- Positive correlation greater than 0 and less than 1
- Negative correlation less than 0 and greater than -1

# Testing Hypotheses about Two Unrelated Means

- Independent samples *t*-test: is done to see if there are any significant differences in the means for two groups in the variable of interest.

# Comparing 2 groups

**Coefficients**

| Model | Unstandardized Coefficients |            | Standardized Coefficients | t    | Sig.   |      |
|-------|-----------------------------|------------|---------------------------|------|--------|------|
|       | B                           | Std. Error | Beta                      |      |        |      |
| 1     | (Constant)                  | 8.474      | 1.132                     |      | 7.484  | .000 |
|       | COMM_INTER                  | .820       | .018                      | .977 | 45.479 | .000 |

significant effect on difference



# Testing Hypotheses for more than 2 groups

- *ANOVA*: examines differences between the means of more than 2 groups .

# Comparing more than 2 groups

**Model Summary**

| Model | R    | R Square | Adjusted R Square | Std. Error of the Estimate |
|-------|------|----------|-------------------|----------------------------|
| 1     | .966 | .934     | .930              | 2.885                      |

**ANOVA**

| Model |            | Sum of Squares | df | Mean Square | F       | Sig. |
|-------|------------|----------------|----|-------------|---------|------|
| 1     | Regression | 10828.336      | 6  | 1804.723    | 216.862 | .000 |
|       | Residual   | 765.624        | 92 | 8.322       |         |      |
|       | Total      | 11593.960      | 98 |             |         |      |

significant effect on difference



# Correlation Coefficient

## → Correlations

[DataSet3] C:\Users\Stephanie\Downloads\216data.sav

**Correlations**

|                          |                     | Number of Older Siblings | Grade Point Average |
|--------------------------|---------------------|--------------------------|---------------------|
| Number of Older Siblings | Pearson Correlation | 1                        | -.098               |
|                          | Sig. (1-tailed)     |                          | .259                |
|                          | N                   | 46                       | 46                  |
| Grade Point Average      | Pearson Correlation | -.098                    | 1                   |
|                          | Sig. (1-tailed)     | .259                     |                     |
|                          | N                   | 46                       | 46                  |

# Qualitative Data Analysis

# Analysis of Qualitative Data

- The analysis of qualitative data is aimed at making valid inferences from the often overwhelming amount of collected data.
- Steps:
  - data reduction
  - data display
  - drawing and verifying conclusions

# Data Reduction

- Coding: the analytic process through which the qualitative data that you have gathered are reduced, rearranged, and integrated to form theory.
- Categorization: is the process of organizing, arranging, and classifying coding units.

# Data Display

- Data display: taking your reduced data and displaying them in an organized, condensed manner.
- Examples: charts, matrices, diagrams, graphs, frequently mentioned phrases, and/or drawings.

# Drawing Conclusions

- At this point where you answer your research questions by determining what identified themes stand for, by thinking about explanations for observed patterns and relationships, or by making contrasts and comparisons.

# **The Research Report**

# The Written Report

- Important to identify the purpose of the report, so that it can be tailored accordingly.
- Examples
  - Simple descriptive report
  - Comprehensive report, offering alternative solutions



# Characteristics of a Well-Written Report

- Clarity
- Conciseness
- Coherence
- The right emphasis on important aspects
- Meaningful organization of paragraphs
- Smooth transition from one topic to the next
- Apt choice of words
- Specificity

# The research document

- Title page
- Contents page
- Acknowledgements - personal thanks to those who have helped you
- Executive summary or abstract – why, how and what?
- Introduction
- Literature review – what others have said about this problem
- Research method – what considerations were made when choosing a way to conduct this study
- Data – what have you found from your primary data collection?
- Discussion – comparing literature to data section
- Conclusions - answers to your research questions, limitations and future study advice
- References - cited work - use appropriate referencing – APA 6.  
Bibliography - sources used but not cited
- Appendices
-

# Research Project

```
graph TD; A[Research Project] --> B[Research Report as a Process]; A --> C[Research Report as an Output];
```

**Research Report  
as a Process**

**Research Report  
as an Output**

# Title of the research

- It should be concise, descriptive and informative.
- Titles should clearly indicate the independent, dependent and /or mediating variables.
- It is important to specify what population will be investigated.
- The aim of a title is to capture the reader's attention to the research problem being investigated

# Example

The Impact of Employee Engagement on Employee Performance  
in the Egyptian Manufacturing Companies

A Dissertation Proposal  
Submitted in Partial Fulfillment of the Requirement  
For the DBA Degree

By:  
Your Name

Supervised By:  
Your Supervisor

2021

# Content Page

- Consider setting up any Headers or Footers here
- Section the Report: Part I, Part II, Part III
- State what each part is about e.g. Part I – Overview of relevant Information Security Standards
- Use headings and sub-headings where applicable
- Include the Appendices e.g. Appendix I - Company Accounts, Appendix II - .....

# Executive Summary/ Abstract

- Page Numbering starts here
- Executive Summary usually about one half or two thirds of a page
- **What is it?** It is a summary of the report
- **When do I write it?** When you have completed your report!
- **Who reads it?** It will be read by those who do not have time to read the full report

# Main Content

- Get the information across
- Critical account of the “truth”
- Presentation of facts
- Discussion and analysis
- Should expand on introduction and be foundation for conclusion
- The area where the majority of your references should be found



# Main Content

- Diagrams & Graphs should be used to summarise complicated information
- Remember to cite any data and make clear where tables and diagrams are made by you!
- Complicated data should be put in the appendices
- Develop a research map – **Flow of your work**

# The Introduction

- Setting the research problem/ background – Why? What? Who? Where? When? How?
- A statement of purpose(s), objectives or aims
- Background information on the report topic
  - Why is this report important etc.
  - What “problem” are you trying to solve
- Report structure statement at the end of introduction – how are you going to structure the “solution”

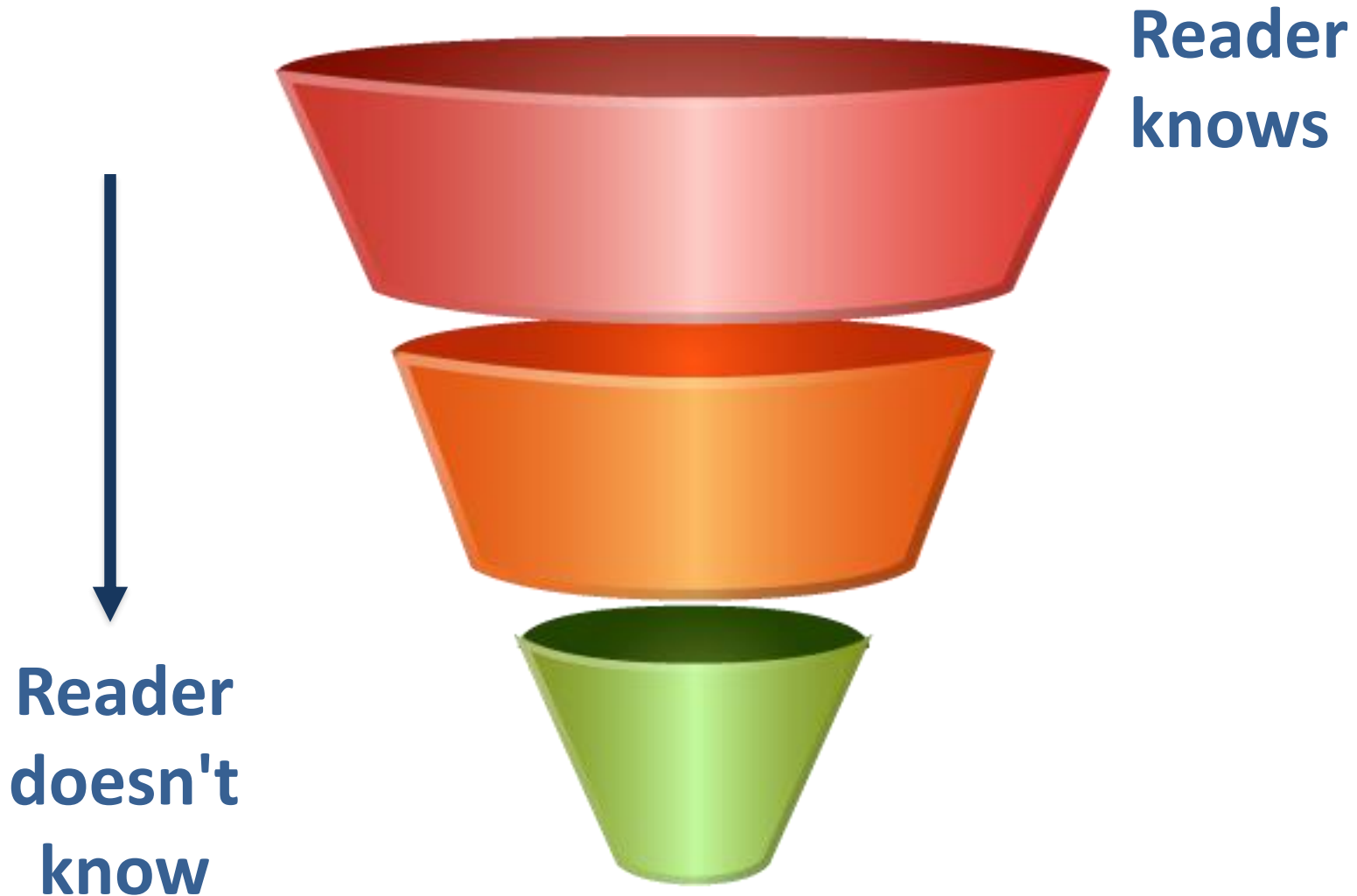
# Literature review

- In this section what is already known about the topic is written including.
- You do not need to report on every published study in the area of your research topic.
- Choose those studies which are most relevant and most important.

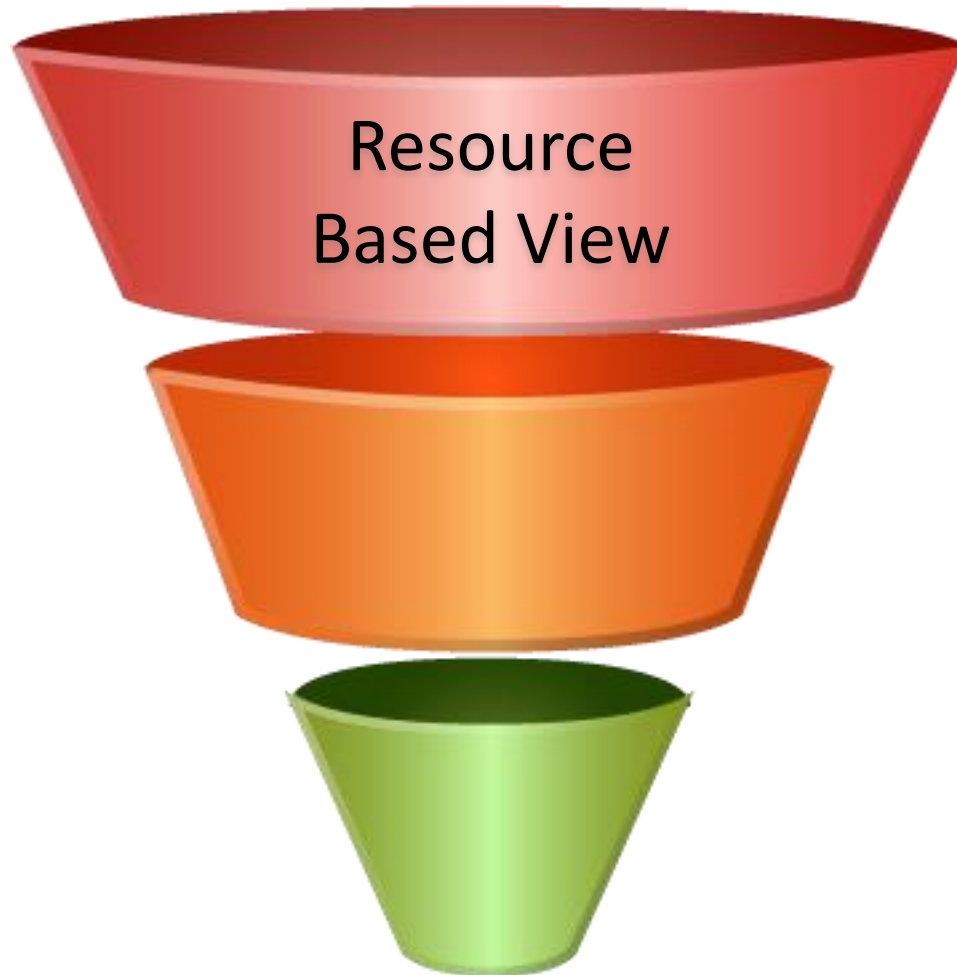
# Literature review

- Reviews of the literature are not summaries, they are arguments that:
- There is a gap that needs filling;
- You have sound reasons for believing your hypotheses are likely to be true;
- Your methods have been well thought through in relation to your research goals.

# The narrative of a good Literature Review

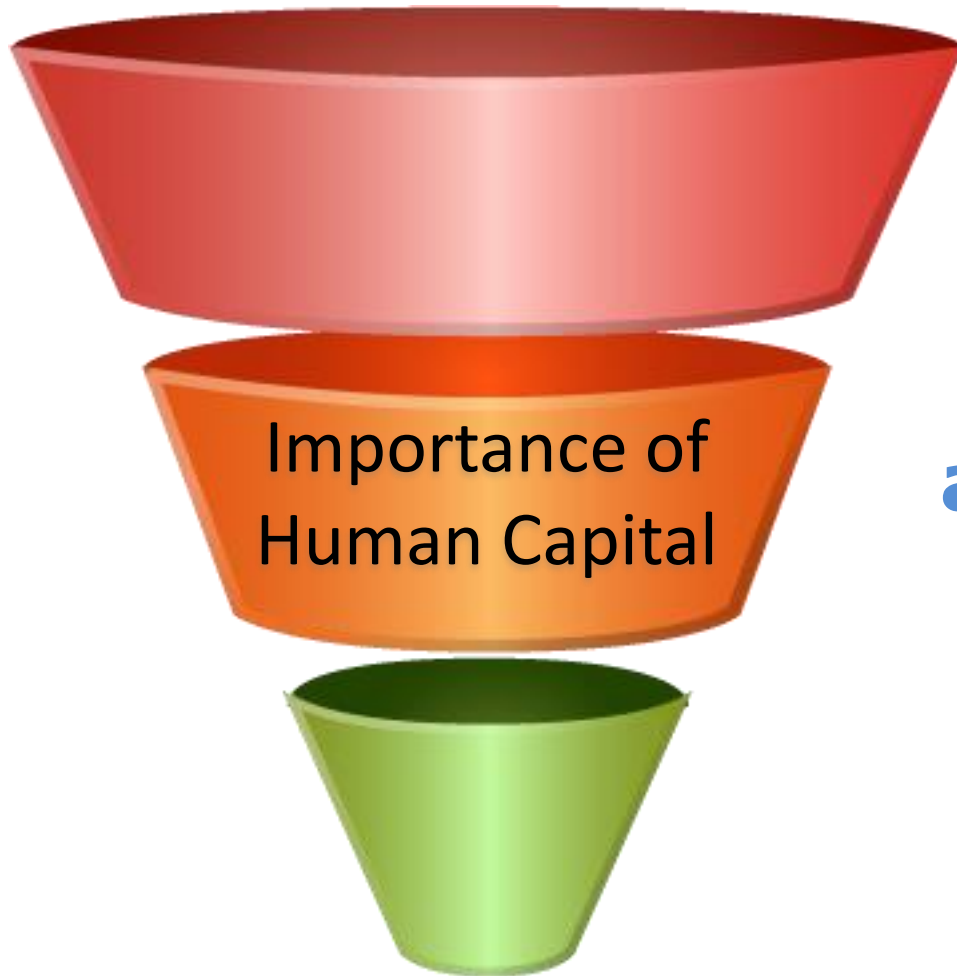


# The narrative of a good Literature Review



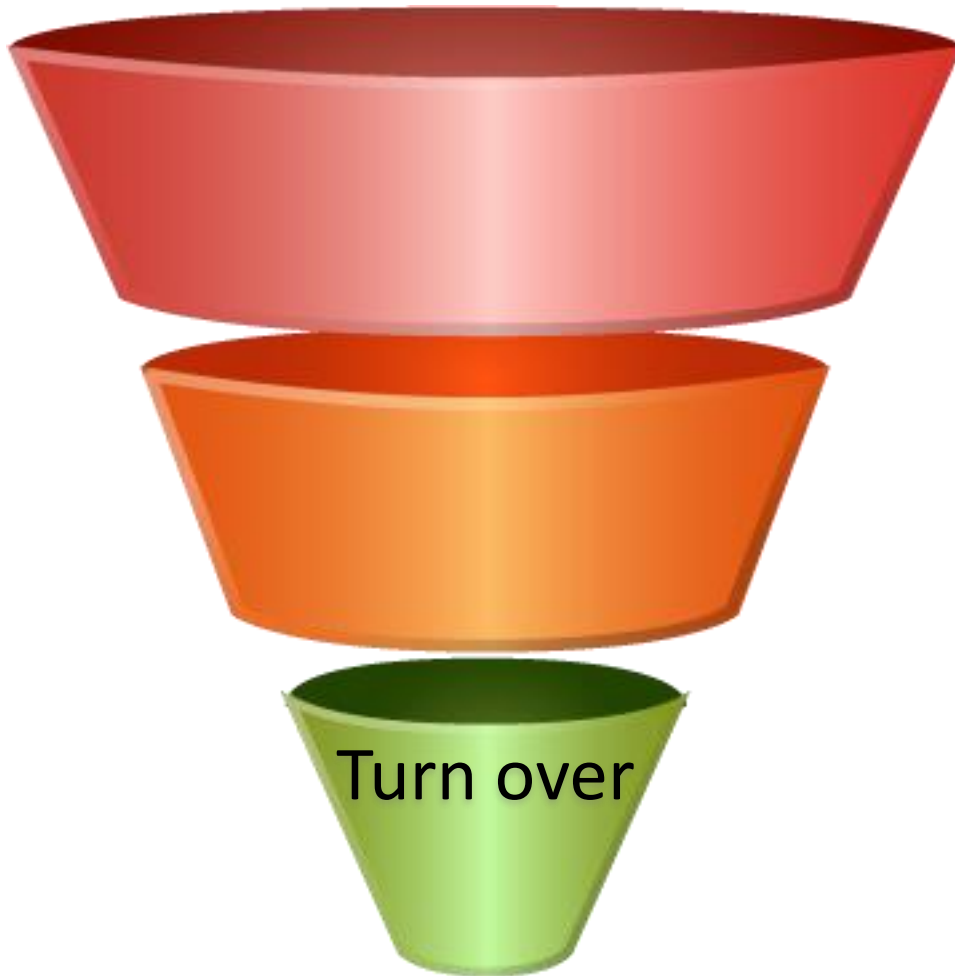
**General Topic**

# The narrative of a good Literature Review



**Focus on certain  
aspects in field of  
interest**

# The narrative of a good Literature Review



**End with gap  
analysis**



# Aim / Purpose

- Two types of objectives
  - General/broad/overall;
  - Specific
- The aim is about what you hope to do, your overall intention in the project.
- It's what you want to know.
- An aim is therefore generally broad.
- The Aim is the *WHAT* of the research, and the objective is the *HOW*.

# Objectives

- The objectives are the specific steps you will take to achieve your aim.
- Research objectives are the goals to be achieved by conducting the research.
- Objectives should be:
  - Logical and coherent
  - Feasible and Realistic,
  - Contextual/consistent to the title
  - Distinctive, quantifiable, measurable
  - Expressed in simple language, precise, self explanatory

# Objectives

- How should objectives be stated?
- Objectives should be stated using “action verbs” that are specific enough to be measured:
- e.g. To determine ..., To compare..., To verify..., To investigate..., To describe..., etc.
- Do not use vague non-action verbs such as: To appreciate, To understand... To believe.

# Example

- **General objective (Aim / Purpose):**
  - To examine the factors affecting employees turnover.
- **Specific objectives:**
  - To investigate the impact of employee engagement on employee turnover
  - To investigate the impact of employee satisfaction on employee turnover.
  - To investigate the role of managers in employee turnover.

# Significance of the study

- Academic Significance.
- Practical Significance.

# Questions and/or hypotheses

- A hypothesis can be defined as a tentative prediction or explanation of the relationship between two or more variables.
- Unambiguous prediction of expected outcomes
- Null and Alternative Hypothesis
- Guide/lead the research

# Questions and/or hypotheses

- Example:
- $H_0$  (Null Hypothesis):
  - There is **no relation** between employee engagement and employee performance.
- $H_A$ : Alternative Hypothesis
  - There is **a relation** between employee engagement and employee performance.
  - There is **positive** relation between employee engagement and employee performance

# Methodology

- Overview of the selected approach
- Sampling design.
- Justify your method choice.
- Instrumentation and Operational definitions of terms used.
- Unit of Analysis.
- Data Collection techniques.
- Data processing, analysis, interpretation techniques.
- Interpretation.



# Writing conclusions

- Conclusions referring to
  - research questions
  - research objectives (outputs)
  - research aims (outcomes)
- Recommendations
  - who are your findings aimed at and who do you want them to be used?
  - How are you suggesting to resolve the research problem?
- Limitations of your study
- Suggestions for future work in the area
- Reflection on the research process adopted

# Basic writing skills

- Top down:
  - Start with a draft structure and fill out the sections and paragraphs
- Bottom up:
  - Write and then re-format and re-structure to present a logical flow of your work
- **PDCA:**
  - Pre-write
  - Draft
  - Check
  - Act “Submit your work”

# Writing style

- Reports are written in third person form, that is, the use of “I” or “We” and their respective cases are not used
- Instead of writing “*I found that ....*” write “*It was evident that ....*” “*The statistics revealed that ....*”
- There are exceptions such as personal reflections etc

# APA referencing

- Difference between referencing and bibliography
- Author (year) – citation (Author, year)
- E.g. Bell (2010) in the text and make a full reference at the end of the document:
  - Bell, F. (2010) Learning to reference. Hannagan 5<sup>th</sup> edition: London
- Full reference at the back of your report
- Free tools available that can help:
  - Medley
  - End Note

# Last sections of your report

- References
- Bibliography
- Appendix

# Plagiarism

- Citing others work is good – evidence of research
- Using someone else's work without attribution – very bad practice and carries substantial penalties
- Learn to paraphrase and reference your sources